



**THIRD REGIONAL CONFERENCE ON JUSTICE AND DEVELOPMENT  
IN LATIN AMERICA AND THE CARIBBEAN:**

**Principal Trends of the Last Decade and a View to the Future**

**Quito, Ecuador**

**JULY 24-26, 2003**

**Wednesday July 23**

17:00–19:00 Registration of participants

**Thursday July 24**

8:30–9:30 Registration of participants

**INAUGURATION**

9:30–9:45 Remarks by the President of the Supreme Court of Ecuador, Armando Bermeo.  
9:45–10:15 Remarks by the President of the Inter-American Development Bank, Enrique V. Iglesias.  
10:15–10:45 Remarks by the President of the Republic of Ecuador, Lucio Gutiérrez.  
10:45–11:00 Coffee

**FIRST TREND:  
INDEPENDENCE AND IMPARTIALITY OF JUDGES**

11:00–11:30 How to promote judicial independence and accountability through participatory methodologies. What are some of the best strategies for enhancing public trust in the judicial system and increasing the priority official and public support for a high priority judicial reform agenda? The next generation of challenges for donors, regional organizations, the judiciary and NGOs. Keith Henderson, Senior Rule of Law Advisor and contributor to the book *Guidance for Promoting Judicial Independence and Impartiality*, published by the United States Agency for International Development in November 2001, and Alvaro Herrero, Rule of Law Advisor, IFES, Washington, DC.

Moderator: Sonia Navarro, Director of the Executing Unit of the Judicial Branch Program- IDB, Costa Rica.

- 11:30–12:15 Commentators:
- Alva Montenegro de Fletcher, Attorney General, Panama (Civil society's role in strengthening the transparency and accountability of the justice system).
- José Rolando Quesada, Magistrate and ex President of the Supreme Court of Justice of Guatemala (Perspective of the Judiciary).
- Fabian Corral, Representative of the Ecuadorian Coalition for Justice.
- 12:15–13:00 Question and answer session
- 13:00–13:30 Discussion, conclusions and recommendations in light of lessons learned over the last decade (panelists and commentators).
- 13:30–15:30 Lunch

SECOND TREND:  
CRIMINAL PROCEDURE REFORM

- 15:30–16:00 A comparative study of efforts carried out to reform the penal justice system that illustrate how to achieve successful results. Case studies focused on lessons learned and recommendations for the future, incorporating good practices in the new institutional structure and consolidation of criminal system reform (Offices of the Attorney General, Public Defenders, Ombudsmen etc). Juan Enrique Vargas, Executive Director and Cristian Riego, Academic Director, Justice Studies Center of the Americas (CEJA), Chile.
- Moderator: Carlos Cordovez, Senior Modernization of the State Specialist, State, Governance and Civil Society Division, Inter-American Development Bank
- 16:00–16:45 Commentators:
- Mariana Yépez, Attorney General of the Republic of Ecuador (The new institutional structure and reform of the criminal system).
- Mario Coriolano, Public Defender of the Province of Buenos Aires, Argentina (The role of public defense in justice reform. Plans and programs: crime prevention, resocialization, and community justice centers).
- Vilma Cecilia Morales Montalván, President of the Supreme Court of Justice of Honduras (New prosecutorial methods, respect for due process, and their impact on violence reduction and levels of impunity).
- 16:45–17:00 Coffee
- 17:00–17:45 Question and answer session
- 17:45–18:15 Discussion, conclusions and recommendations in light of lessons learned over the last decade (panelists and commentators).
- 19:00 – *Welcome Reception hosted by the President of the Inter-American Development Bank.*

**Friday July 25**

THIRD TREND:  
JUDICIAL ADMINISTRATION, MANAGEMENT AND ORGANIZATION

9:30–10:00      The new administrative, managerial and organizational systems. Myth or reality? Santos Pastor, Professor, *Universidad Complutense de Madrid*.

Moderator: Gustavo Jalkh, Director, PROJUSTICIA, Ecuador.

10:00–11:00      Commentators:

Luis Paulino Mora, President of the Supreme Court of Costa Rica (Judicial management: An evolution toward efficiency and inclusion?).

Linn Hammergren, Senior Public Sector Management Specialist, World Bank (The uses of empirical research to improve the deficit of judicial reform: lessons for case management, backlog and delay reduction).

Ellen Gracie Northfleet, Minister of the Supreme Federal Tribunal and Vice-President of the Superior Electoral Tribunal of Brazil (Access to justice for small claims/Experience with special courts).

Enrique Tamariz, Member of the National Judicial Council of Ecuador (Ecuador's experience with change in judicial management).

11:00–11:15      Coffee

11:15–12:00      Question and answer session

12:00–12:30      Discussion, conclusions and recommendations in light of lessons learned over the last decade (panelists and commentators).

12:30–14:30      Lunch

FOURTH TREND:  
CHALLENGES REGARDING ACCESS TO JUSTICE,  
GOVERNANCE AND CIVIL SOCIETY

14:30–15:00      To what extent have justice reforms in the region contributed to widening access to justice for the underprivileged? Frustrated with the limited impact of justice reforms, civil society organizations have undertaken a variety of initiatives in areas like public interest litigation through the national courts, as well as the Inter-American system. They have also monitored the implementation of new laws such as those designed to protect women from domestic violence, strengthened community justices of the peace, developed civic campaigns for transparency in judicial selection, and supported the complex task of evaluating reform implementation. Challenges include broadening civil society involvement, particularly in the design of proposals, monitoring and evaluation of reform implementation, and the institutionalization of transparent management practices. Margaret Popkin, Executive Director, Due Process of Law Foundation, Washington DC.

Moderator: Christina Biebesheimer, Senior Modernization of the State Specialist, State, Governance and Civil Society, Inter-American Development Bank.

15:00–16:00 Commentators:

Luis Pásara, Research Professor, Legal Matters Division, *Centro de Investigación y Docencia Económicas* (CIDE), Mexico City (Civil society vis-à-vis justice reform).

*Perspective of organizations that establish linkages among government, civil society and the private sector, and why the latter has an interest in becoming involved in judicial reform:*

Mauricio González Cuervo, Executive Director, *Corporación Excelencia en la Justicia*, Colombia

Carlos Villaverde Gómez, Projects Director, FINJUS, Dominican Republic.

Claudio Valdivia, Lawyer in charge of the Area of Justice, *Fundación Paz Ciudadana*, Chile.

16:00–16:15 Coffee

16:15–17:00 Question and answer session

17:00–17:30 Discussion, conclusions and recommendations in light of lessons learned over the last decade (panelists and commentators).

19:0–19:30 Transfer from the Swissôtel Quito to the City Museum of Quito.

19:30– *Ceremony to honor the Presidents of the Supreme Courts of the Americas as special guests of the city of Quito, hosted by General Paco Moncayo Gallegos, Metropolitan Mayor of Quito.*

**Saturday, July 26**

THE ROLE OF INTERNATIONAL COOPERATION IN  
JUSTICE REFORM

9:00–9:40 Justice Reform and International Cooperation

Panelists:

David Varela, Public Sector Management Specialist, World Bank

Gita Welch, Group Leader, Institutional Development Group, United Nations Development Program.

Javier Laorden, General Council Member, Justice Branch of Spain.

Horst Schoenbohm, Principal Advisor Criminal Procedure Reform, GTZ, German Technical Cooperation.

Jenny Murphy, Rule of Law Specialist, Office of Democracy and Governance, United States Agency for International Development

Carlos Cordovez, Senior Modernization of the State Specialist, State, Governance and Civil Society Division, Inter-American Development Bank

9:40–10:00 Question and answer session

10:00–10:15 Coffee

CONCLUSIONS: TOWARD A FUTURE AGENDA FOR JUSTICE REFORM

10:15–11:45 Moderator and final conclusions: Edmundo Jarquín, Chief, State, Governance and Civil Society Division, Sustainable Development Department, Inter-American Development Bank.

Panelists:

Keith Henderson, Senior Rule of Law Advisor, IFES (Independence and Impartiality of Judges).

Juan Enrique Vargas, Executive Director, Justice Studies Center of the Americas (Criminal Procedure Reform).

Santos Pastor, Professor, *Universidad Complutense de Madrid* (Judicial Administration, Management and Organization).

Margaret Popkin, Executive Director, Due Process of Law Foundation (Toward a Future Agenda for Justice Reform).

11:45–12:00 CLOSING REMARKS

Armando Bermeo, President of the Supreme Court of Justice of Ecuador