

Government of Jamaica



Public-Private Partnership Programme

Shaping New Partnerships for National Development



Development Bank
of Jamaica Limited

*Public-Private Partnerships
and Privatisation Division*

11 March 2013





BACKGROUND

The Government of Jamaica has implemented the following PPPs since mid 1990s:

PROJECT	TYPE	DATE COMPLETED
1. Jamaica Private Power Company Limited	<i>Energy Concession</i>	<i>1994</i>
2. Highway 2000	<i>Toll Road Concession</i>	<i>2002</i>
3. Sangster International Airport	<i>Concession</i>	<i>2003</i>

The Government of Jamaica recognized the increased utilisation of PPPs as a method of harnessing private sector participation and investment in the economy.



KEY ELEMENTS – *PPP Programme*





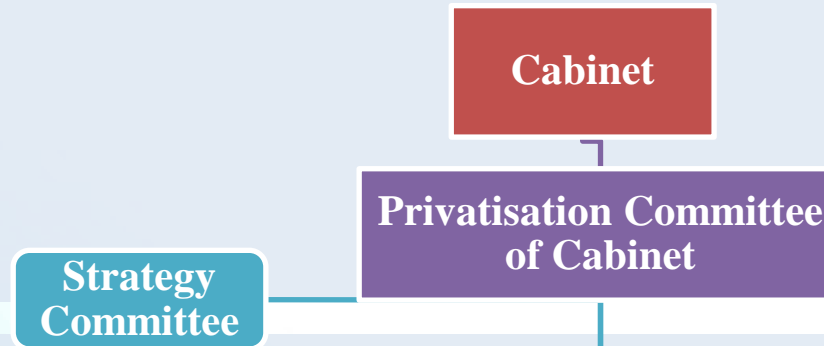
OBJECTIVES – *PPP Programme*



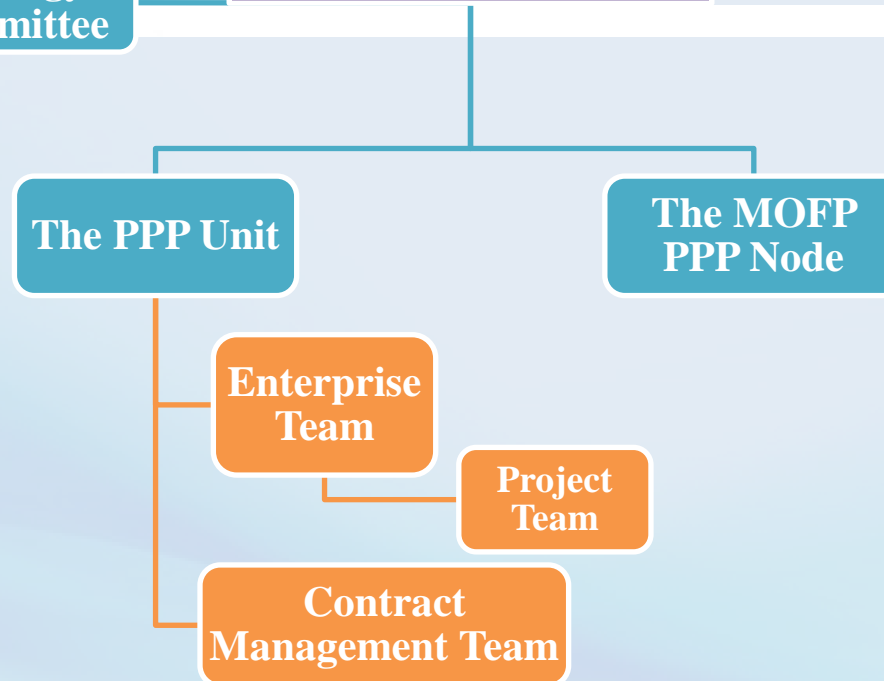


INSTITUTIONAL FRAMEWORK

Strategic Level



Operational Level





PPP PROGRAMME STATUS

Implementation activities in relation to the PPP Programme has been focused in four (4) key areas :

DELIVERABLE	STATUS	COMMENTS
1. Legislative Framework	<i>Completed</i>	✓ <i>Policy approved and published</i>
2. Institutional Framework	<i>In Progress</i>	✓ <i>DBJ PPP Unit being staffed</i> ✓ <i>MOFP PPP Node to be formally established</i> ✓ <i>Strategy Committee active</i> ✓ <i>Cabinet Committee established</i>
3. Building a robust PPP Pipeline	<i>In Progress</i>	✓ <i>List being reviewed and prioritised by Strategy Committee.</i>
4. Executing Transactions	<i>In Progress</i>	✓ <i>6 projects in progress as PPPs</i> ✓ <i>6 projects in active preparation as PPPs</i> ✓ <i>18 projects at concept stage</i>



TRANSACTIONS IN PROGRESS

PPP Projects in various stages of implementation

PROJECT	STATUS
1. Highway North-South (resumption)	<ul style="list-style-type: none">✓ <i>Agreement effective January 2013</i>✓ <i>Construction to resume within 6 months</i>
2. Norman Manley International Airport and Aerodromes (IFC/DBJ)	<ul style="list-style-type: none">✓ <i>Due diligence / business case</i>✓ <i>Transaction structure report to Cabinet for approval by June 2013</i>
3. Port of Kingston	<ul style="list-style-type: none">✓ <i>Due diligence / business case</i>✓ <i>Transaction structure report to Cabinet for approval by June 2013</i>
4. Management of UDC Attractions Management of UDC Beaches	<ul style="list-style-type: none">✓ <i>Due diligence / business case</i>✓ <i>Prequalification of Investors</i>



TRANSACTIONS IN PROGRESS

PPP Projects in Active Preparation

PROJECT	STATUS
1. School PPPs	<i>✓ Scoping and affordability analysis of Greenfield and Brownfield PPP</i> <i>✓ Screening and evaluation underway</i>
2. Water Sector	<i>✓ Wastewater, water supply improvement</i> <i>✓ Project identification and screening underway</i>
3. Rail Network	<i>✓ Preliminary business case for the rehabilitation of the rail network</i>



UPGRADE OF EDUCATION INFRASTRUCTURE IS A PRIORITY

- Under the GOJ's *Vision 2030 National Development Plan*, provision of quality primary and secondary education is a national imperative.
- Sector plan for education calls for:
 1. *Universal access to education for children 3-18 years*
 2. *Provision of adequate infrastructure to address demand*
- Consensus among Cabinet Ministers of education as a key pillar of economic growth



UPGRADE OF EDUCATION INFRASTRUCTURE IS A PRIORITY

- The PPP model is contemplated as a more efficient delivery mechanism for the development of education infrastructure.
- PPP modalities include:
 - *Greenfield* – initial project is seeking to procure 10-12 **new** 1,200 capacity schools via a Private Finance Initiative.
 - *Brownfield* - expanding existing schools



PROJECT DEVELOPMENT ACTIVITIES AND TIMELINE

ACTIVITY	TIMELINE
1. Pre-Due Diligence Committee formed to determine the scope and affordability of utilizing the PPP model	Completed
2. Initial high-level analysis of scope and cost – IFC	Completed
3. MOFP undertaking fiscal impact/ affordability assessment	April 2013
4. Subject to MOFP analysis and Cabinet approval, move to full Business Case development	May 2013

PPP PROGRAMME PARTNERS



Capacity Building - consultant to provide advisory services to assist in building the capacity of the GOJ through sensitization and training in PPPs



Pipeline Development - Assisting the DBJ in working with MDAs to build their capacity to generate and develop viable PPP opportunities



Transaction Execution - Memorandum of Understanding executed with DBJ to provide training and capacity building through joint provision of advisory services on specific transactions



**Development Bank
of Jamaica Limited**

Thank You!

*Please visit our website at
www.dbankjm.com to review the
PPP Policy and to stay updated
with the Programme.*