## The Participation of LAC in GVCs Some Evidence

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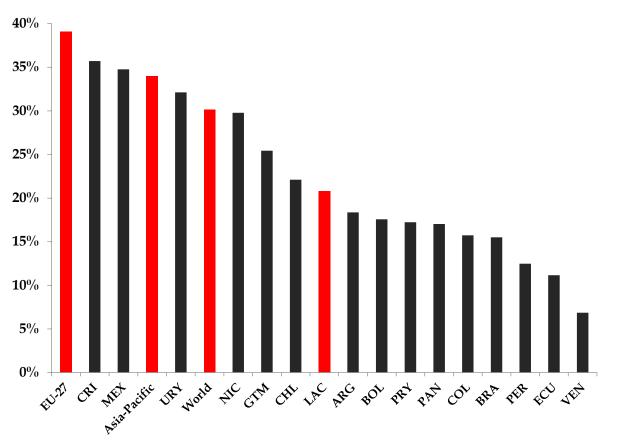
IV Annual Conference, TIGN, LACEA, April 12<sup>th</sup>, 2013 Universidad de San Andrés Buenos Aires, Argentina

## Why do we care?

- Increasing fragmentation of production and the emergence of global supply chains opens up new opportunities for production and trade that did not exist before
- Important for LAC, a region with a relatively small export base
- Participation in GVCs is also associated with knowledge acquisition and spillovers emanating from global players

# **Measures of Participation**

## **Evidence from trade in value added**



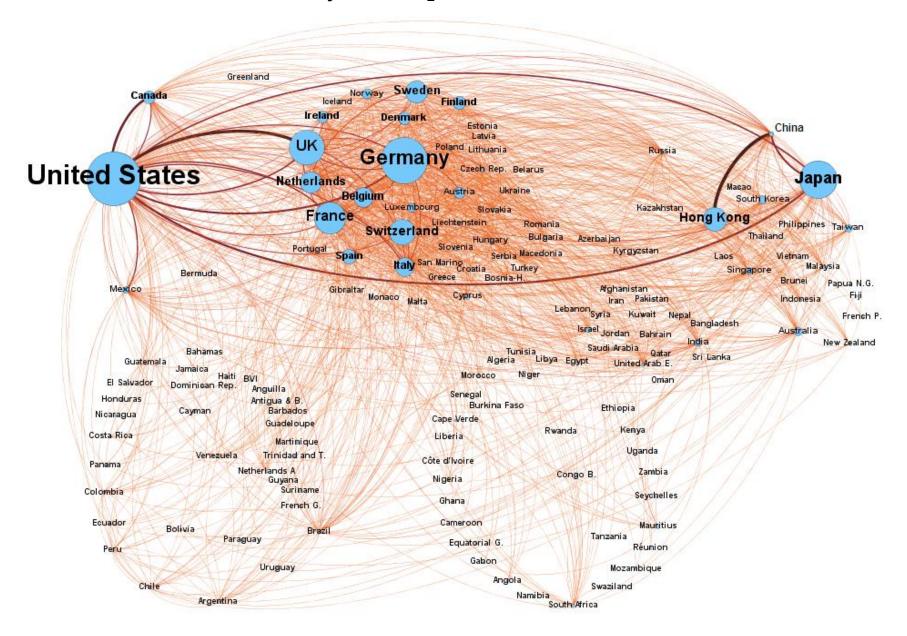
Share of Foreign Value Added in Gross Exports

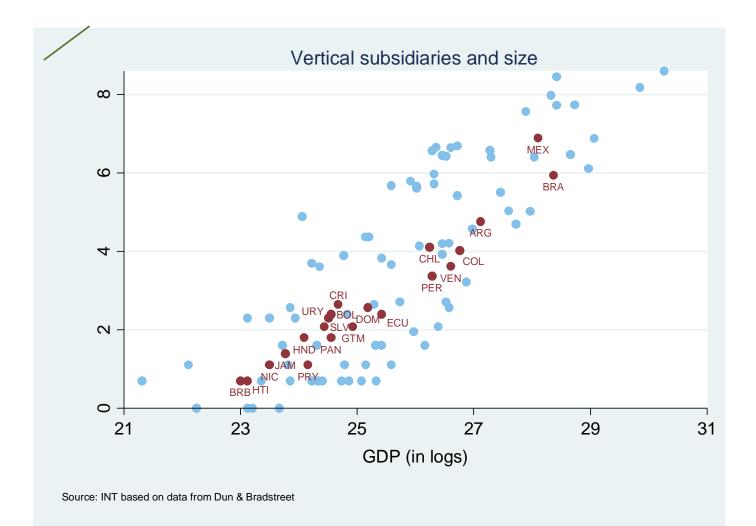
Source: INT/IDB based on data from GTAP. Average values for 2004 and 2007

## **Evidence from FDI data**

- Worldbase, compiled by Dun & Bradstreet (D&B)
- > A worldwide dataset of establishments and in particular MNCs
- > We examine the parent and subsidiaries that are vertically-linked (Alfaro and Charlton, 2009)

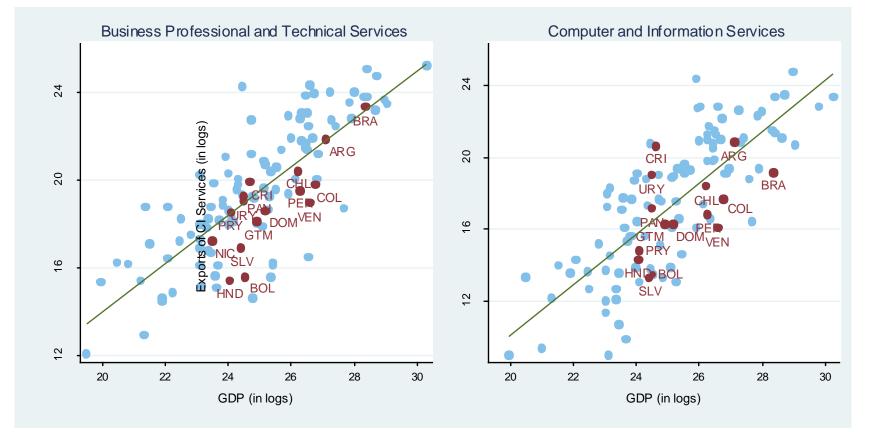
#### Vertically-linked parents and affiliates





## **Evidence from trade data in services**

#### Export of selected offshoring services and size



What's behind the small GVC participation of LAC?

## **Evidence from case studies**



# The challenges

- Information problems
- > Lack of local capabilities to understand and comply with GVC's standards
- Trade/logistics costs

## **Information Problems**

- The matching between buyers and sellers is typically done through a search process. When there is lack of information, this search process can be costly. In such cases, pre-existing ties and connections become relevant
- Lack of information reduces the chances of firms without connections to access GVCs
- There is an issue about improving the availability of information so potential suppliers become more visible

# Lack of local capabilities to understand and comply with GVC standards

- Often producers in LAC operate in a domestic environment that tends to tolerate quality defects that are not accepted in developed countries. So producers find it hard to understand the importance of complying with GVC's standards
- Very often, suppliers do not have the scale or the financial capabilities to reach GVC's standards given the magnitude of the investments required
- > Sometimes the capabilities were attained by solving coordination problems

### **Trade/logistics costs**

- Uncertainty and delays in the arrival of any single component can have quite disrupted impacts as entire production lines might be shut down until all the components arrive
- Companies can face this uncertainty by holding large quantities of inventory, but firms are increasingly moving away from these practices...*lean* production strategies
- Firms are looking to locate bundles of production in places with adequate transport and logistics infrastructure to reduce delays and disruptions in the supply chain, inventory-holding costs, depreciation costs as well as handling costs

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